



COUNCIL REPORT

City of Airdrie Intermunicipal Collaboration Framework

Electoral Division: 5

File: N/A

Date:	April 28, 2026
Presenter:	Keagan Andrew, Intergovernmental Advisor
Department:	Intergovernmental and Regional Services

REPORT SUMMARY

This report seeks Council approval of the Intermunicipal Collaboration Framework (ICF) between the City of Airdrie and Rocky View County. The ICF will replace the existing Master Shared Services Agreement with minor amendments to provide a governance structure for current and future servicing agreements between the municipalities. The ICF defines the existing servicing agreements between the City of Airdrie and Rocky View County, how services are provided under those agreements, and identifies future service agreements. The draft ICF was reviewed by the City of Airdrie and Rocky View County Intermunicipal Committee, which endorsed the draft document and recommended Council approval.

ADMINISTRATION’S RECOMMENDATION

THAT Council approve the City of Airdrie-Rocky View County Intermunicipal Collaboration Framework as per Attachment ‘A’.

BACKGROUND

Rocky View County (the County) and the City of Airdrie (the City) have a long history of cooperation and collaboration. While participating as members of the Calgary Metropolitan Region Board (CMRB), both municipalities identified that their servicing needs were not being met through the CMRB Servicing Plan. Recognizing an opportunity to strengthen local collaboration, the municipalities approved a Master Shared Servicing Agreement (MSSA) in 2024. The MSSA affirms the municipalities’ shared commitment to a collaborative intermunicipal relationship and establishes a governance structure to support existing and future shared service agreements.

Following the wind-down of the CMRB in 2025, the City and the County are required to negotiate an Intermunicipal Collaboration Framework (ICF) by November 30, 2027. Under section 708.28 of the *Municipal Government Act (MGA)*, an ICF must:

- Describe municipal services that benefit residents of both municipalities;
- Establish a process for creating new agreements;
- Include a dispute resolution mechanism; and
- Address the following mandatory service areas:
 - Transportation;
 - Water and wastewater;
 - Solid waste;
 - Emergency services;
 - Recreation.

This allows the County and the City to have a complete understanding of the existing agreements between the two municipalities, identify potential shared service areas, a process for developing new

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services, and a mechanism to resolve disputes regarding servicing. Allowing for improved agreement negotiation and tracking processes between the two parties.

ANALYSIS

Since its implementation, the MSSA has provided effective oversight of the development of new agreements. In 2025, the City of Airdrie approached the County to develop a cost-sharing agreement to support the Southwest Recreation Centre. Using the MSSA process, the municipalities are exploring a new agreement for this facility.

Recognizing the value of an ICF, the MSSA was designed with the ICF requirements in mind. Only minor amendments are required to update the MSSA to function as the ICF, including:

- Amending Section E to address the mandatory service areas;
- Updating Schedule A to reflect the mandatory service areas; and
- Strengthening Schedule D (Dispute Resolution Process) to meet the ICF requirement for arbitration.

The draft ICF was reviewed and supported by the City of Airdrie–Rocky View County Intermunicipal Committee on March 13, 2026. The City’s Council is scheduled to consider the approval of the ICF on April 28, 2026.

COMMUNICATIONS / ENGAGEMENT

No public communication or engagement is required for this project.

IMPLICATIONS

Approval of the ICF will further strengthen the intermunicipal relationship between the City and the County, enhance governance for existing shared servicing agreements, and direct both administrations to explore opportunities for future shared servicing agreements in the areas identified under “Future Agreements” (transit, road infrastructure maintenance, and cemeteries).

Financial

There are no direct financial implications associated with approving the Intermunicipal Collaboration Framework. However, the ICF includes provisions for negotiating new servicing agreements with the City, each of which requires Council approval where it is determined that efficiencies and mutual benefits can be achieved through shared service delivery. If administrations identify potential advantages arising from additional intermunicipal service agreements, they will seek Council direction before initiating formal negotiations.

STRATEGIC ALIGNMENT

Key Performance Indicators		Strategic Alignment
Effective Service Delivery	SD2: Services are resourced and delivered to specific groups as intended, and citizens are satisfied with the outcomes	SD2.1: Citizens satisfied with the range of County services available/delivered
		If more effective service delivery solutions are found, it may lead to increased resident satisfaction with County services.

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Key Performance Indicators		Strategic Alignment
Effective Service Delivery	SD4: Services are continually assessed for improvements in cost efficiency, effectiveness, and customer experience	SD4.1: Services that are assessed annually for innovation opportunities and have demonstrable efficiency improvements
		This will provide opportunities to assess service areas for innovative approaches or efficiency improvements.

ALTERNATE DIRECTION

The Intermunicipal Collaboration Framework serves as a continuation of the successful Master Shared Services Agreement; as such, Administration has no alternative direction for this item.

ATTACHMENTS

Attachment A: City of Airdrie – Rocky View County Intermunicipal Collaboration Framework

APPROVALS

Manager:	Devin LaFleche, Manager, Regional Planning
Executive Director/Director:	Amy Zaluski, Director, Intergovernmental and Regional Services
Chief Administrative Officer:	Reegan McCullough, Chief Administrative Officer

Intermunicipal Collaboration Framework

between

City of Airdrie

continued or incorporated under the Municipal Government Act, RSA 2000, c M-26
("Airdrie")

and

Rocky View County

continued or incorporated under the Municipal Government Act, RSA 2000, c M-26
("Rocky View")

(Referred to individually as "Municipality" and collectively as the "Municipalities")

RECITALS:

WHEREAS Airdrie and Rocky View share a common border as illustrated in the map in Schedule E;

WHEREAS Airdrie and Rocky View have a long history of cooperation and collaboration;

WHEREAS Airdrie and Rocky View are members of the Calgary Metropolitan Region Board (CMRB) and are thus exempt from the requirement for municipalities with shared boundaries to complete an Intermunicipal Collaboration Framework to govern shared services;

WHEREAS the CMRB Servicing Plan is limited in scope and Airdrie and Rocky View have agreed to explore servicing agreements on a broader range of services than the regional servicing plan contemplates;

WHEREAS Airdrie and Rocky View share common interests and a desire to work together to provide mutually agreed upon service delivery coordination to their ratepayers, where determined to be appropriate;

WHEREAS Airdrie and Rocky View have established an Intermunicipal Committee (IMC) that is formally recognized in the City of Airdrie / M.D. of Rocky View Intermunicipal Development Plan (IDP), August 2011 (Part I, Section 3.1 - 3.3, Part II, Section I) and governed by the IMC Terms of Reference;

WHEREAS the Intermunicipal Committee is comprised of balanced representation of Councillors from each municipality, with Administration support as necessary;

WHEREAS Airdrie and Rocky View recognize that resources need to be used in the most efficient manner, providing optimal outcomes for their ratepayers;

WHEREAS Airdrie and Rocky View wish to establish clear guidance for the two municipalities to work together to discover new servicing opportunities;

WHEREAS Airdrie and Rocky View wish to ensure that both municipalities contribute equitable funding to services that benefit residents; and

WHEREAS Airdrie and Rocky View desire to establish a framework for current and future shared servicing agreements between the municipalities;

NOW THEREFORE, Airdrie and Rocky View agree as follows:

A. DEFINITIONS

1. Words in this Agreement have the same meaning as in the *Municipal Government Act* except for the following:
 - a) "Airdrie" means the City of Airdrie as a municipal corporation and the geographical area within its jurisdictional boundaries, as the context requires.
 - b) "Agreement" means this Intermunicipal Collaboration Framework.
 - c) "CAO" means Chief Administrative Officer.
 - d) "Intermunicipal Committee" or "IMC" means the Intermunicipal Committee that is formally recognized in the City of Airdrie/M.D. of Rocky View Intermunicipal Development Plan (IDP), August 2001 (Part I, Section 3.1-3.3, Part II, Section I) and governed by the IMC Terms of Reference, as amended from time to time.
 - e) "Municipal Government Act" means the Municipal Government Act, RSA 2000, c M-26, as amended from time to time.
 - f) "Rocky View" means Rocky View County as a municipal corporation and the geographical area within its jurisdictional boundaries, as the context requires.
 - g) "Service Agreements" means those agreements between the Parties to provide for the delivery of intermunicipal Services, whether on a joint, collaborative, or other basis and as amended from time to time.
 - h) "Services" means services that might benefit or be used by residents in both municipalities.
 - i) "Year" means the calendar year beginning on January 1 and ending on December 31.

B. PRINCIPLES

The parties agree to adhere to the following principles in the process of negotiating future and existing Service Agreements, and may insert them into Service Agreements as applicable:

1. **Respect** – Recognizing the independence of each municipality to determine the level of service that best meets the needs of their residents, and the priorities established by their respective governing body.
2. **Autonomy** – The provision of a service by one municipality does not obligate the other municipality to support that service.
3. **Cooperation** – Although each municipality is responsible to its citizens, there is recognition that residents and businesses of the region share similar interests. The municipalities are committed to supporting each other by finding mutually beneficial solutions.
4. **Influence** – Where a municipality contributes financially to a shared service, mechanisms for input into service delivery should be clearly outlined. Alternatively, without a financial contribution from the other municipality, no influence over service delivery can be expected.
5. **Constituent-Focused** – Serving the interests of residents and businesses while respecting the social, economic and infrastructure capacities of the municipalities.
6. **Reciprocity** – Acknowledging that impacts and benefits of development and shared services affect both Municipalities.
7. **Effective Communication** – Promoting mutual understanding and ensuring respectful intermunicipal relationship through timely responses, honest interactions, full disclosure, and realistic expectations.
8. **Proactive Approach** – Proactively discussing new and existing services, capital expenditures, and/or operational planning to find opportunities for potential collaboration. The parties are committing to engaging early and often.
9. **Value-for-Money** – Cost-sharing relating to the delivery of mutually-agreed upon services on a fair and equitable basis to ensure ratepayers receive maximum return for their tax dollars.
10. **Efficacy** – Adopting an approach that strives for continuous improvement in the quality and cost of services provided to residents by using data to find efficiencies and adjusting to changing circumstances.
11. **Public Communication** – Ensuring collaborative communication on servicing-related issues by coordinating public communications with each other.
12. **Simplicity** – Agreements should use plain language and strive for simplicity where possible.

C. TERM AND REVIEW

1. This Agreement shall come into full force and effect on passing of Council resolutions by both Airdrie and Rocky View.
2. This Agreement may be amended in writing by mutual consent of the Municipalities through Council resolutions.
3. Individual Service Agreements must be approved by respective Councils before they come into force and effect.
4. It is agreed by Airdrie and Rocky View that the Intermunicipal Committee shall review the terms and conditions of the Agreement at least once every two years.
5. The term of this Agreement begins _____ and ends _____.

D. INTERMUNICIPAL COOPERATION – INTERMUNICIPAL COMMITTEE

1. With respect to this Agreement, IMC responsibilities include:
 - a) Making recommendations to the Councils of Airdrie and Rocky View about shared servicing opportunities relating to this Agreement;
 - b) Reviewing this Agreement at least every two years;
 - c) Assisting the Municipalities in the identification of intermunicipal servicing opportunities and/or possible servicing issues to explore;
 - d) Providing updates to the Municipalities' respective Councils on progress made through the Agreement; and
 - e) Acting to resolve disputes through a dispute resolution process outlined in Schedule D.
2. IMC representatives may engage their respective subject matter experts separately or together to gain specific feedback on areas of interest.
3. Recommendations of the IMC must conform with the IMC Terms of Reference, which may be updated from time to time with the consensus of the Municipalities.

E. MUNICIPAL SERVICES

1. Existing intermunicipal agreements and mandatory service areas:
 - a) Services areas in which an intermunicipal agreement currently exists, payment is being received in exchange for a service (fee-for-service arrangement), or are identified as mandatory in the Municipal Government Act are listed in Schedule A.
 - b) Agreements entered into before the commencement of this Agreement are not subject to the terms of this Agreement.
 - c) Service Agreements or fee-for-service arrangements entered into after the commencement of this Agreement are subject to the terms of this Agreement.
2. Future intermunicipal agreements:

- a) At the time of signing, the Municipalities identify the possible opportunities for Airdrie and Rocky View to collaboratively explore potential for intermunicipal Service provision contained in Schedule B.
 - b) Service Agreements do not currently exist in these areas, but the Municipalities share a desire to investigate intermunicipal service delivery further.
 - c) Municipal Administrations shall investigate the feasibility of entering into Service Agreements on each of these opportunities, and report back to the IMC with a recommendation on whether to enter into a Service Agreement when appropriate.
3. Potential future opportunities:
- a) The Service areas in Schedule C are areas where the Municipalities may achieve efficiencies, but legislative or contractual barriers currently exist.
 - b) The Municipalities commit to explore opportunities to enter into Service Agreements once the legislative or contractual barriers are removed or opportunities to achieve efficiencies become apparent.
4. Regional and informal servicing arrangements:
- a) This section documents regional and informal arrangements that are not directly governed by this Agreement. These are areas where Airdrie and Rocky View either work together to provide a service where no formal Service Agreement exists, or are both members of a regional initiative or body.
 - b) The Dispute Resolution mechanism outlined in Schedule D does not apply to the services and arrangements listed in this section.
 - c) Informal servicing arrangements between the Municipalities are:
 - a. Agricultural Workshops and other public education programs
 - b. Family and Community Support Services
 - c. Weed Spraying
 - d) Regional Servicing Agreements and regional bodies that both Municipalities belong to are:
 - a. Alberta South Central Mutual Aid Agreement
 - b. Calgary Metropolitan Region Board
 - c. Calgary Region Airshed Zone
 - d. Marigold Library System
 - e. Nose Creek Watershed Partnership
 - f. Rocky View Foundation

F. FUTURE PROJECTS & AGREEMENTS

1. By resolution of Councils, the Municipalities can add or change Services that they partner on prior to the end of the term of the Agreement.
2. The CAO of a Municipality which is requesting a new Service or eliminating an existing Service shall contact the CAO of the other Municipality in writing.

3. Once the receiving Municipality has received written notice of a new Service request or elimination of an existing Service, an Intermunicipal Committee meeting date will be determined within thirty (30) days of receiving the notice, unless both Municipalities agree otherwise.
4. The Intermunicipal Committee will be the forum used to address and develop next steps to proceed with changes to the Agreement.
5. Intermunicipal Committee members shall inform the whole of their respective Councils of the outcome of this meeting.
6. If the respective Councils agree to add a new Service, or eliminate an existing Service, both Councils must adopt an updated Agreement through new resolutions.
7. The Municipalities may amend or update any existing Service Agreement from time to time without having to amend or replace this Agreement.
8. A Service Agreement between the Municipalities, or amendment thereto, requires the written agreement of the Municipalities.

G. DISPUTE RESOLUTION

1. The Intermunicipal Committee shall meet and attempt to resolve any disputes that may arise under this Agreement.
2. In the event the Committee is unable to resolve a dispute, the Municipalities will follow the process outlined in Schedule D.

H. COMMUNICATIONS PROTOCOL

1. The Municipalities should make reasonable efforts to provide timely information on the following to each other:
 - a) Major capital projects
 - b) Changes to existing services which impact the other municipality
 - c) Lobbying efforts to higher orders of government with respect to issues that may impact regional services
 - d) Adopted strategic plans
 - e) Funding, aid or support to other organizations within the other municipality (when requested)
 - f) Promotion of ceremonies, events, celebrations, or collaborative initiatives of general interest
2. The Municipalities should make every reasonable effort to respond to communications and requests from the other Municipality in a timely fashion.
 - a) Should no response to a communication be received within a 14-day period, members of Administration may refer the matter to their intergovernmental relations departments for elevation.

- b) The respective intergovernmental relations departments shall make every effort to ensure a response, and if no response is received within an additional 14-day period, they may elevate the issue to their respective CAO for resolution.

I. DATA SHARING PROTOCOL

1. For services shared between the Municipalities with a Service Agreement in place:
 - a) Information requests for readily available data should be honoured in a timely fashion, consistent with the communications protocol.
 - b) Each Service Agreement should contain a process for reporting service usage or other metrics of interest on an annual basis.
 - c) Each Service Agreement should contain a process for evaluating cost and benefit for residents.
2. The Municipalities shall maintain confidentiality for any data shared between them unless that data is publicly available, or they receive written permission from the other Party to do otherwise.
3. The Municipalities shall abide by provincial Freedom of Information and Protection of Privacy legislation for the data shared between them under this Agreement.

J. OTHER PROVISIONS

1. **Further Assurances.** The Municipalities covenant and agree to do such things and execute such further documents, agreements, and assurances as may be reasonably necessary or advisable from time to time to carry out the terms and conditions of this Agreement in accordance with their true intent.
2. **Assignment of Agreement.** Neither Municipality will assign its interest in this Agreement.
3. **Notices.** Any notice required to be given in this Agreement by any Municipality is deemed to have been well and sufficiently given if it is delivered via e-mail or mailed by pre-paid registered mail to the address of the Municipality for whom it is intended. A notice or other document sent by registered mail will be deemed to be sent at the time when it was deposited in a post office or public letter box and will be deemed to have been received on the fourth business day after it was postmarked. A copy of the notice shall also be provided via email.
4. **Entire Agreement.** This Agreement and any applicable Service Agreements constitute the entire agreement between the Municipalities relating to the subject matter contained within them and supersedes all prior understandings, negotiations, and discussions, whether oral or written, of the Municipalities in relation to that subject matter. There are no warranties, representations or other agreements among the Municipalities in connection with the subject matter of the Agreement except as specifically set out within them.

5. **Unenforceable Terms.** If any term, covenant, or condition of this Agreement, or the application to any Municipality or circumstance is invalid or unenforceable to any extent, the remainder of this Agreement or the application of such term, covenant, or condition to a Municipality or circumstance other than those to which it is held invalid or unenforceable will not be affected thereby, and each remaining term, covenant, or condition of this Agreement will be valid and enforceable to the fullest extent permitted by law.
6. **Amendments.** This Agreement may only be altered or amended in any of its provisions when any such changes are put in writing and accepted via resolution by Airdrie and Rocky View Councils.
7. **Remedies Not Exclusive.** No remedy herein conferred upon any Municipality is intended to be exclusive of any other remedy available to that Municipality, but each remedy will be cumulative and will be in addition to every other remedy given hereunder either now, hereafter existing by law, in equity, or by statute.
8. **No Waiver.** No consent or waiver, express or implied, by any Municipality to or of any breach or default by any other Municipality in the performance by such other Municipality of their obligations hereunder will be deemed or construed to be a consent to or waiver of any other breach or default in the performance of obligations hereunder by such Municipality. Failure on the part of any Municipality to complain of any act or failure to act of another Municipality, or to declare such Municipality in default, irrespective of how long such failure continues, will not constitute a waiver by such Municipality of its rights hereunder.
9. **Counterparts.** This Agreement may be executed in several counterparts, each of which when so executed will be deemed to be an original. Such counterparts will constitute the one and same instrument as of their Effective Date.
10. **Time.** Time is of the essence for this Agreement.
11. **Binding Nature.** This Agreement will be binding upon the Municipalities and their respective successors and permitted assigns.

K. CORRESPONDENCE

1. Written notice under this Agreement shall be addressed as follows:
 - a. In the case of the City of Airdrie, to:

The City of Airdrie
c/o Chief Administrative Officer
400 Main Street SE
Airdrie, Alberta, T4B 3C3

b. In the case of Rocky View County, to:

Rocky View County
c/o Chief Administrative Officer
262075 Rocky View County Point
Rocky View County, AB, T4A 0X2

or to such address as is identified in writing by a Municipality from time to time.

IN WITNESS WHEREOF, the Municipalities have executed this Agreement under their respective corporate seals and by the hands of their proper officers duly authorized in that regard.

Signed this ____ day of _____, 2026 in _____,
Alberta.

CITY OF AIRDRIE

ROCKY VIEW COUNTY

Per:

Per:

Heather Spearman, Mayor

Sunny Samra, Reeve

Horacio Galanti, C.A.O.

Reegan McCullough, C.A.O.

**Schedule “A”
Mandatory Service Areas**

Service Area	Who Delivers Service	Agreement In Place	Timeline
Emergency Services – Fire	Both	Fire Services Agreement (Fee-for-Service)	Expires May 1, 2028
Solid Waste & Recycling	Airdrie	Transfer Site & Recycle Depot Agreement	Expires December 31, 2028
Recreation	Airdrie	Recreation Services Cost Sharing Agreement	Expires December 31, 2027
Transportation	Municipal – No Intermunicipal Collaboration	N/A	No Implementation Required
Water and Wastewater	Municipal – No Intermunicipal Collaboration	N/A	No Implementation Required

**Schedule “B”
Future Service Agreements**

Transportation

- Transit (Airdrie)
- Road Maintenance (Rocky View)

Operational Services

- Cemetery Services (Rocky View)

**Schedule “C”
Potential Future Opportunities**

Water & Wastewater

**Schedule “D”
Dispute Resolution Process**

A. Definitions

1. “initiating party” means a party who gives notice under Part B of this Schedule;
2. “mediation” means a process involving a neutral person as a mediator who assists the parties to a matter and any other person brought in with the agreement of the parties to reach their own mutually acceptable settlement of the matter by structuring negotiations, facilitating communication, and identifying the issues and interests of the parties;
3. “mediator” means the mutually-agreed upon person or persons appointed to facilitate by mediation the resolution of a dispute between the parties.

B. Notice of dispute

1. When a party believes there is a dispute under an Agreement and wishes to engage in dispute resolution, the party must give written notice of the matters under dispute to the other parties.

C. Negotiation

1. Within 14 days after the notice is given under Part B of this Schedule, each party must appoint a representative to participate in one or more meetings, in person or by electronic means, to attempt to negotiate a resolution of the dispute.

D. Mediation

1. If the dispute cannot be resolved through negotiations with 90 days of initial notice, the representatives must appoint a mediator to attempt to resolve the dispute by mediation, unless both parties agree to an extension in writing.
2. The initiating party must provide the mediator with an outline of the dispute and any agreed statement of facts.
3. The parties must give the mediator access to all records, documents, and information that the mediator may reasonably request.
4. The parties must meet with the mediator at such reasonable times as may be required and must, through the intervention of the mediator, negotiate in good faith to resolve their dispute.
5. All proceedings involving a mediator are without prejudice, and, unless the parties agree otherwise, the cost of the mediator must be shared equally between the parties.

E. Report

- 1) If the dispute has not been resolved within 6 months after the notice is given under section B of this Schedule, the initiating party must, within 21 days, prepare and provide to the other party a report.
- 2) The report should contain a list of the matters agreed upon, and those upon which there is no agreement between the parties.
- 3) Despite subsection (1), the initiating party may prepare a report before the 6 months have elapsed if:
 - i. the parties agree, or
 - ii. the parties are not able to appoint a mediator under section D of this Schedule.

F. Appointment of arbitrator

- 1) Within 14 days of a report being provided under section E of this Schedule, the representatives must appoint a mutually agreed-upon arbitrator, and the initiating party must provide the arbitrator with a copy of the report.
- 2) If the representatives cannot agree on an arbitrator, the initiating party must forward a copy of the report referred to in section E of this Schedule to the Minister with a request to the Minister to appoint an arbitrator.

G. Arbitration process

- 1) Where arbitration is used to resolve a dispute, the arbitration and arbitrator's powers, duties, functions, practices, and procedures shall be the same as those in Division 2 of Part 17.2 of the Municipal Government Act.
- 2) In addition to the arbitrator's powers under subsection (1), the arbitrator may do the following:
 - i. require an amendment to a framework;
 - ii. require a party to cease any activity that is inconsistent with the framework;
 - iii. provide for how a party's resolutions or bylaws must be amended to be consistent with the framework;
 - iv. award any costs, fees, and disbursements incurred in respect of the dispute resolution process, and determine who bears those costs.

H. Deadline for resolving dispute

- 1) The arbitrator must resolve the dispute within one year from the date the notice of dispute is given under section B of this Schedule.
- 2) If an arbitrator does not resolve the dispute within the time described in subsection (1), the Minister may grant an extension of time or appoint a replacement arbitrator.

I. Arbitrator's order

- 1) Unless the parties resolve the disputed issues during the arbitration, the arbitrator must make an order as soon as possible after the conclusion of the arbitration proceedings.
- 2) The arbitrator's order must:
 - i. be in writing;
 - ii. be signed and dated;
 - iii. state the reasons on which it is based;
 - iv. include the timelines for the implementation of the order; and
 - v. specify all expenditures incurred in the arbitration process for payment under section 708.41 of the Act.
- 3) The arbitrator must provide a copy of the order to each party.
- 4) If an order of the arbitrator under sub-section (2) is silent as to costs, a party may apply to the arbitrator within 30 days of receiving the order for a separate order respecting costs.

J. Costs of arbitrator

- 1) Subject to an order of the arbitrator or an agreement by the parties, the costs of an arbitrator under this Schedule must be shared equally by the parties.

Schedule "E"
Map of the Shared Boundary

